



**SOMALIA INTEGRATED CAPACITY-BUILDING ON ECONOMIC
PLANNING CAPACITY-BUILDING PROJECT**



**Capacity Building Workshop for Ministry of Finance, Budget, and
Macro-Fiscal Department Officials of Federal Member States
(FGS/FMS)**

**Held at BCQ Palace Hotel, Dhusamareb, Galmudug State of
Somalia 8-12-October -2023**

Workshop Report

MACRO-ECONOMIC WORKING GROUP

*WORKSHOP ON RECENT ECONOMIC DEVELOPMENT, POST HIPC MAIN
CHALLENGES OF ECONOMIC DEVELOPMENT, MEDIUM TERM FISCAL
FRAMEWORKS, PEFA AND REVENUE OUTFLOW ASSESSMENTS, AND
IMPLEMENTING MTEF BUDGET PREPARATION PROCESS*

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I. Background and Rationale for the Workshop

a) Background

The International Development Association (IDA) has provided the Federal Government of Somalia (FGS) with a grant, through the Somalia National Bureau of Statistics (SNBS), to implement the Somali Integrated Statistics and Economic Capacity Building (SIECB) Project. The project aims at improving the programming and analytical capacity of the FGS macroeconomic and fiscal programming agencies to enable them to regularly assess, analyze and improve public policies, Programme performance and results.

More specifically, the Project aims at (i) strengthening the national statistical system (ii) strengthening the capacity of monitoring and evaluation systems and (iii) building capacity in economic policy analysis and economic planning and budgeting. The Project is being funded by the World Bank (IDA) and other development partners.

Over the past two years, several capacity building workshops for FGS Macroeconomic Working Group (MWG) were funded under the Project. The MWG brings together key FGS economic agencies, namely the Ministry of Finance; the Ministry of Planning, Investment and Economic Development; the Central Bank of Somalia and the Somali National Statistics Bureau.





b) Rationale for the workshop

At a MWG Capacity Building Workshop held in Kismayo in March 2023, it was agreed that the project should fund workshops, consultancies, and activities to enhance the capacity of the five Federal Member States (FMS). This capacity-building effort focused more on policy formulation, medium term economic policy, planning and budgeting, as well as annual and medium-term macroeconomic, fiscal, expenditure frameworks. The objective is to align NDP-9 and subsequent policies and planning processes with the national economic, social, and developmental planning, including costing.

The workshop was facilitated by local experts and delivered well the capacity building of the FMS Ministry of Finance officials under the supervision of the Director of Economic Policy and Planning Directorate to undertake (i) by reviewing together the existing policy making, planning and budget preparation capacities of the FMS macro-economic and budgeting units including the existing institutional arrangements (ii) undertaking training and capacity building Programmes for FMS in policy formulation and analysis, planning and budgeting (iii) Addressing the recent economic development in Somalia through post HIPC plan, NDP-9 costing and reform agendas (PFM and Revenue reforms in the country) and (iv) liaise with FGS MWG to align the capacity building and training activities at the federal and member state levels and create the requisite synergies between the two.

The capacity-building workshop concluded as scheduled from October 8th to 12th, 2023, at BCQ Palace Hotel in Dhusamareb, Galmudug State, Somalia, and received positive feedback from all participants.

c) Key Objectives of the Workshop

A total of twenty (20) participants attended the workshop, including 1 representative from the Ministry of Finance FGS, 1 from PIU, and 9 participants from Galmudug State of Somalia, with two (2) from Hirshabelle, 2 from Jubbaland, and 2 from Southwest. Unfortunately, the Puntland team was unable to participate in the workshop. The participants from the Federal Member States (FMSs) were selected from their Macro-Fiscal and Budget departments.

Three (3) resource persons conducted the training and capacity-building, namely Prof. Abdullahi Sheikh (former Vice Minister of Finance FGS), Khalid Mohamed (Consultant), and Ismail Abdi (Consultant).

- I. To provide training and capacity-building for the participants on policy, planning, and budgeting issues, that focused mainly on medium term perspectives (Medium Macro-economic, Fiscal and Expenditure Frameworks)
- II. To equip participants with the knowledge and skills required to effectively manage, undertake, and report on PEFA-related indicators, including revenue outturn analysis.
- III. To provide a forum for participants to discuss and make recommendations on aligning FMS and FGS policymaking, planning, and budgeting processes.
- IV. To address the importance of the post-HIPC initiatives on macro-economic management, available financing options, and their impact on Somalia's development and other key aspects of effective fiscal management to sustain the country's economic and debt management reforms after HIPC.

The Workshop Programme included presentations by the resource persons, Q&A plenary sessions, breakout sessions, and group exercises, as well as group presentations. Participants were provided with training and workshop materials in both hard and soft copies. A workshop report was compiled and submitted to the PIU of SISEPCBP for forwarding to all beneficiary institutions and the World Bank, two weeks after the end of the workshop.

II. Opening Remarks

- a) **Update from the Previous Workshop:** The workshop commenced with an update from the previous workshop held in Kismayo march this year, presented by the (Hirshabelle State) Macro-fiscal Director on behalf of all other Federal Member States (FMS). This update was followed by additional insights into that workshop by the Federal Government of Somalia's (FGS) Economic Policy Director. Then complemented this workshop's main objectives that was provided practical sessions on budgeting, macro-fiscal lessons, expenditure forecasting, and other in-depth analyses related to the Macro-economic Working Group.
- b) **Speeches by High-Level Attendees:** In the opening remarks, high-level attendees of the workshop delivered speeches, starting with the lead facilitator, His Excellency Prof. Abdullahi Sheikh, the former Deputy Minister for Finance of the FGS. Following this, the Minister for Finance of Galmudug, His Excellency Farhan Mohamud, shared the history of government financial management, beginning from his early involvement in the creation of the State Financial Management Information System (SFMIS) under the Finance of the Pool Fund Project, funded by the World Bank. He also discussed his experiences in macro-economic, fiscal, and overall budget

and public financial management progress. The Minister expressed his appreciation for the technical assistance projects that have supported the reform of the state Public Financial Management (PFM) systems, particularly the support of RCRF and PREMIS. He highlighted Galmudug's progress in PFM and revenue enhancement, including the substantial increase in own-source revenues, from around 15 million in the state budget to the current submission of approximately 40 million. The Minister also pledged to derive maximum benefit from the workshop and integrate its lessons into the upcoming steps.

III. Introductory Discussions

- a) **Economic Development and HIPC-Related Challenges:** Discussions revolved around areas related to economic development, Highly Indebted Poor Countries (HIPC) initiatives, and conditions necessary for sustainability and addressing post-HIPC economic challenges in both the short and long terms. The discussions also addressed HIPC complications and three critical technical issues that need attention immediately after reaching the completion point. These included EAC Accession, conditions regarding harmonized tariffs, customs modernization, and harmonization, as well as areas to be considered for adoption and implementation at the country level to integrate with the wider East African Community (EAC) countries.
- b) **Prof. Abdullahi's Insights on Economic Reforms:** Professor Abdullahi provided insights into other economic issues and reforms in the International Monetary Fund's (IMF) agenda concerning the promotion of structural reforms before the collapse of the central government of Somalia in 1991. He emphasized the trajectory of recent debt relief programs in Somalia and HIPC, post-completion reform programs, and the prerequisites for currency issuance (Somali Shilling). He discussed the necessity of having country reserves, mainly in the form of gold. He also mentioned alternatives for gold reserves and Special Drawing Rights (SDR), despite Somalia depleting its share for recurrent costs such as employee compensation and civil service and security sector salaries.
- c) **Role of Macro-Fiscal Departments:** The macro-fiscal directors at the FMS level raised concerns regarding the ambiguity of the role of macro-fiscal departments in the overall functions of the Ministry of Finance. They stressed the vital role these departments play in analyzing and recommending key fiscal, budgetary, and revenue-raising issues within the finance ministry. Clarity in this regard is essential to provide information to other relevant departments within the ministry. The overall result of this report is that it provides an overview of the key discussions and presentations from the workshop, addressing economic policy, fiscal management, and the roles and responsibilities of key departments in the finance ministry. It outlines the importance of alignment and collaboration at both federal and member state levels for the benefit of Somalia's economic development and macro-fiscal monitoring, forecasting and stability.

d) **Tragic Loss and a Determined Tribute:** Remembering John Randa at the Workshop

During the first day of the workshop, both facilitators and participants from both the Federal Government of Somalia (FGS) and the Federal Member States (FMSs) received the tragic news of John Randa's sudden passing. John Randa, who had been a dedicated advocate for this program, passed away on the very day we launched the workshop program. The project had been making significant progress and paving the way for success. Considering this unfortunate event, the participants expressed a collective desire to continue and honor John Randa's vision for the program. It was a shocking moment for all of us when we received the news of his passing on the 8th of October. His sudden death has left us deeply saddened.

John Randa



It is with profound sadness and a heavy heart that I must share with you the heartbreaking news of the passing of our dear friend John. He left us early **this Sunday morning, October 08, 2023**, and we are all still struggling to come to terms with this news.

John was a caring and true friend to many of us, our big brother and a cherished member of our World Bank family. He was a highly trusted adviser for our Somalia clients. He cared deeply about all of us, our well-being and our families.

We understand that this loss is deeply felt by all of us and has come as a shock to us all. We will need to come together to grieve and support one another. Please reach out to each other and embrace each other as we grieve. Do not hesitate to seek the support of your managers and the HSD team.

Dear Krishna and Andy

It is with profound sorrow that we at the Somalia National Bureau of Statistics (SNBS) and the Somali Integrated Statistics and Economic Planning Capacity Building (SISEPCB) project learned of the passing of Mr. John Randa. His sudden loss leaves a void that words can hardly fill, and our thoughts are with his family, friends, and colleagues at the World Bank during this difficult time.

I had the privilege of knowing John since 2014 and will forever cherish the camaraderie he shared with Somali officials and the people of Somalia. His effective support to the SISEPCB project was instrumental and left an indelible mark on its success. John was more than just a colleague; he was a true friend to many of us, demonstrating qualities of kindness, professionalism, and dedication that made him a pleasure to work with.

John's enduring impact on our projects and on the Somali people will serve as a lasting tribute to his character and contributions. His legacy will continue to be an inspiration for those who were fortunate enough to have known him.

At this time of loss, on behalf of SNBS and SISEPCB, we extend our deepest condolences to you, his family, and the broader World Bank community. John will be sorely missed but never forgotten. May he rest in peace.

With heartfelt sympathy,

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IV. Workshop presenters

- The workshop was facilitated by a team of STTA (Short-Term Technical Assistance) consultants, led by Professor Abdullahi Sheikh (Ak-Qaloocoow), a former Deputy Minister of Finance of the FGS (Federal Government of Somalia). Instructors Khalid Mohamed and Ismail Abdi also played key roles in the workshop. The sessions were delivered by the following individuals:
- Honourable Farhan Mohamud, the Minister for Finance of Galmudug, officially opened the workshop with his opening remarks. During his address, he expressed gratitude to the FGS Economic Policy and Planning Directorate of the Ministry of Finance, the SNBS (Somali National Budget System) project team, facilitators, and other partners for their support in organizing this critical Macro-economic Working Group event.
- Following the opening remarks, Professor Abdullahi Sheikh (Ak-Qaloocoow), the former Deputy Minister of Finance of the FGS, chaired the first session. He provided an overview of the workshop's purpose and the expected outcomes, including the key topics and sessions to be covered. He also commenced the first presentation of the agenda, which focused on recent economic developments in Somalia, updates related to HIPC (Heavily Indebted Poor Countries), NDP-9 Costing, and Reform Agendas.
- The Director of the Economic Policy and Planning also spoke, emphasizing the importance of the workshop, highlighting key achievements in the Macro-economic Working Group's progress, and providing updates on the previous MWG workshop held in Kismayo in March of this year. The Director also stressed the continuity of efforts to address knowledge gaps around the medium-term macro-economic framework.
- Khalid Mohamed provided insights into the background and an overview of key definitions related to budget frameworks, concepts, and tools. He covered topics such as revenue forecasting techniques, revenue streams measurement and comparison with macro-fiscal analysis, and an overview of the Medium-Term Fiscal and Expenditure Frameworks. He also discussed the process of preparing MTEF (Medium-Term Expenditure Framework) budget bids and crafting performance indicators tailored for Somalia.
- Ismail Abdi focused on the PEFA (Public Expenditure and Financial Accountability) 2016 framework. He explained the basic elements of the PEFA methodology, including its pillars and indicators. He elaborated on the PEFA assessment process, which includes planning, managing, and undertaking a PEFA assessment. Ismail also touched upon the peer-review aspect known as PEFA Check, PEFA Revenue Outturn, revenue outturn analysis, and PEFA – Revenue Aggregate Outturn. Additionally, he delivered an overview of the Budget Strategy Paper and detailed analysis and concept development related to the Budget Strategy Paper.

Overall, the workshop covered a wide range of important topics and provided valuable insights into economic development and financial management in Somalia.

V. Workshop Resources

Resources used during the presentation included: PowerPoint Slides; Flip Charts; and presentation of platforms to connect and engage participants and presenters.

Copies of materials produced for the workshop are attached to this report in **Appendix A**.

VI. Workshop Participants

The workshop was attended by staff members from key departments of the Ministry of Finance at both the Federal Government of Somalia (FGS) and Federal Member States (FMS). These attendees represented various departments, including Budget Departments and Macro-fiscal Departments. The workshop was led by the Economic Policy and Planning Department of the FGS.

While the workshop was extended as an invitation to all Federal Member States, only participants from four FMSs attended. Puntland, for political reasons, declined to participate. The participating FMSs included Galmudug (The host state), Hirshabelle, Jubbaland, and Southwest. The participants from these regions primarily represented the Budget and Macro-fiscal departments.

For detailed participant information and attendance records, please refer to Appendix B, where you will find a list of the 17 participants who attended the workshop.

VII. Location of the Workshop

The workshop was held at the BCQ Palace Hotel in Dhusamareb, Galmudug State of Somalia

VIII. Workshop Agenda and Methodology

The workshop agenda and concept note were shared with the participants prior to the workshop for the information. The workshop agenda is attached in Appendix C.

IX. Workshop Outcomes, Recommendations and Next Steps

The planned and observed workshop outcomes included the achievement of the following key results by participants upon workshop completion.

- **Enhanced Medium-Term Perspectives:**
 - Participants gained training and capacity-building in policy, planning, and budgeting, with a specific focus on medium-term perspectives, including Medium Macro-economic, Fiscal, and Expenditure Frameworks.
- **Proficiency in PEFA-Related Indicators:**
 - Participants developed the knowledge and skills necessary to effectively manage, conduct, and report on PEFA-related indicators, including revenue outturn analysis.
- **Improved Alignment of Policymaking, Planning, and Budgeting:**
 - The workshop provided a platform for participants to engage in discussions and formulate recommendations for aligning the policymaking, planning, and budgeting processes between Federal Member States (FMS) and the Federal Government of Somalia (FGS).
- **Post-HIPC Initiatives and Fiscal Management:**
 - Participants gained insights into the post-HIPC (Heavily Indebted Poor Countries) initiatives and their impact on macroeconomic management. They also explored available financing options and their implications for Somalia's development. The workshop addressed key aspects of effective fiscal management to ensure the sustainability of economic and debt management reforms following the HIPC initiative.
- **Skills for Medium-Term Framework Preparation:**

- Participants acquired the necessary skills to prepare medium-term macroeconomic, fiscal, and expenditure frameworks. This knowledge will aid in planning for future budgeting in alignment with the key objectives of NDP-9 and sectoral plans.

The workshop successfully equipped participants with the knowledge and skills needed to navigate complex economic and fiscal challenges while enhancing the alignment of policymaking, planning, and budgeting across various levels of government in Somalia.

X. Key takeaways from the workshop, along with recommendations and next steps are summarised as follows:

Recommendations:

- **Strengthen Ongoing Initiatives:** Given the importance of complementing previous and ongoing capacity initiatives, it is recommended that future workshops and capacity-building efforts continue to build upon existing programs and knowledge. This will ensure a cohesive approach and maximize the impact of capacity-building efforts.
- **Institutional Strengthening:** It is crucial to continue strengthening relevant institutions responsible for managing different phases of the economic policy and budget cycle. This includes enhancing their capacity in policy formulation, execution, and expenditure management. This can be achieved through targeted training and development programs for staff at these institutions.
- **Enhanced Policy Dialogue:** To facilitate effective macro-economic management and policy dialogue, it is recommended to establish regular communication channels and platforms for discussions between federal government and federal member state representatives. This will enable the exchange of ideas, best practices, and alignment of policies at different levels of government.
- **Data Sharing and Collaboration:** The workshop emphasized the importance of coordination and communication between the federal government and Federal Member States' macro-economic and budgetary departments. To ensure this, it is recommended to establish mechanisms for sharing economic and fiscal data. This collaboration will contribute to the availability of official, reliable country statistics and data on macroeconomic and fiscal matters.
- **Continuation to Advanced Workshops:** In response to the recently completed workshop, participants mentioned that the content was comprehensive. They suggested conducting further in-depth workshops, specifically focusing on medium-term macroeconomic and macro-fiscal frameworks. Additionally, they recommended separate workshops for PEFA assessments, including revenue and expenditure outturn analysis.

Way Forward:

- **Sustained Capacity Building:** Continue organizing workshops and capacity-building activities to build the skills and knowledge of key stakeholders involved in economic policy and budget management. These workshops should be designed to cover all phases of the economic policy and budget cycle.
- **Regular Policy Dialogues:** Establish a platform for regular policy dialogues between the federal government and Federal Member States. These dialogues should be structured to promote collaboration, knowledge sharing, and the alignment of policies and planning at both levels of governance.
- **Data Sharing Framework:** Develop a formal data-sharing framework that ensures the timely and accurate exchange of economic and fiscal data between the federal government and the Federal Member States. This framework should also include mechanisms for data quality assurance and verification.
- **Better Macro-economic Management and Monitoring and Evaluation:** Implement a monitoring and evaluation system to assess the effectiveness of government projects and programs and capacity-building initiatives and policy alignment efforts. Regularly review the impact of government projects and programs to make necessary adjustments and improvements as early as possible.
- **Capacity development and assessment:** Conduct periodic capacity development and assessments of the capacity and needs of relevant institutions to tailor capacity-building programs accordingly. This ensures that training and support are aligned with the evolving requirements of these institutions by Implementing capacity-building initiatives and policy alignment efforts. Regularly review the impact of workshops and programs to make necessary adjustments and improvements.
- **Resource Mobilization:** Secure resources and support from international partners and donors to sustain and expand these capacity-building efforts. Collaboration with development partners can help ensure the long-term success of the project.
- By implementing these recommendations and the way forward, the workshop's objectives can be effectively realized, leading to improved macro-economic policy and budgeting management at both federal and member state levels in Somalia.

XI. Workshop Feedback

In total, 17 responses received. The overall feedback for the workshop was positive. Copies of feedback from participants provided at the workshop are attached to this report in **Appendix D**.

Below is a summary of the participants' feedback from the form:

Positive Aspects of the Workshop:

1. Lessons Quality: Participants liked the quality of the lessons presented during the workshop.
2. Facilitator Skills: They appreciated the skills and effectiveness of the course facilitators.
3. Context of the Topics: Participants found the context of the topics covered in the workshop valuable.

Negative Aspects of the Workshop:

1. Sessions Lengthy: Some participants found the workshop sessions to be too long.
2. Not Much: Others didn't specify significant negative aspects.
3. Advanced Topics and Follow-up Meetings: Some participants desired more advanced topics and follow-up meetings.

Additional Feedback and Suggestions for Improvement:

1. Workshop Duration: Several participants mentioned that they would like to see an increase in the duration of the workshop.
2. Training Topics: There was a common desire for more training on topics such as forecasting models, macroeconomic department, and group work.
3. Communication and Venue: Some participants mentioned issues with venue size, program mismanagement, and communication from the Program Implementation Unit (PIU).
4. Upcoming Workshops: Participants expressed the need for upcoming workshops to cover topics like PEFA, Budget Framework Paper, and Medium-Term Expenditure Framework (MTFF).
5. Timeframe: A common concern was the time frame for the workshop, and some suggested that the macroeconomic working group be established.
6. Capacity Building: There was a general desire for more capacity building.
7. Female Participation: Some participants suggested including more female participants in future workshops.
8. Planning and Scheduling: Participants were satisfied with workshop facilitators, timekeeping, and schedules.
9. Tools and Documentation: Several participants liked how PEFA, MTEF tools, and budget documentation were covered.
10. Recommendations: Recommendations included covering a wider range of economic and management system topics, fiscal policy, monetary policy, and economic development and history.
11. Workshop Length and Notes: Participants mentioned that the workshop length was too long, and the notes were too short.
12. Increasing Participants: Suggestions included increasing the number of workshop participants and emphasizing the importance of PEFA.

13. Facilitator Effectiveness: Participants appreciated how facilitators conducted the workshop, the venue, and the prepared handouts.
14. Per Diem: Some participants suggested providing per diem to encourage trainees.
15. Meeting Frequency: There was a suggestion to hold such meetings quarterly to allow more in-depth learning.
16. Lesson Structure: Participants recommended breaking lessons into smaller sections to provide more time to delve into each subject.

Overall Satisfaction:

- Participants had varied levels of satisfaction, with some expressing "Very satisfied," "Somewhat satisfied," "Extremely satisfied," and one "Not at all satisfied."

These summaries should give you an overview of the feedback provided by the workshop participants.

XII. Workshop Communications Support

The Communication teams from the Finance Ministry team of Galmudug and Somali National Television provided TV and social media messaging support to the Ministry of Finance web and Facebook pages of Galmudug and the SNTV during the opening and closing of the event. The screenshot from the social media messaging and photos can be seen below: The photos from the workshop event can be access. [Wasaaraddaha... - Ministry of Finance - Galmudug State of Somalia | Facebook](#), [Wasaaraddaha... - Ministry of Finance - Galmudug State of Somalia | Facebook](#), [Video | Facebook](#)



Appendix: Workshop Agenda and concept note.

Concept Note on Capacity Building Workshop for Ministry of Finance and Planning Officials of Federal Member States to held at BCQ Palace Hotel in Dusmareb between 8TH to 12TH October 2023
I. Background
The International Development Association (IDA) has provided the Federal Government of Somalia (FGS) with a grant, through the Somalia National Bureau of Statistics (SNBS), to implement the Somali Integrated Statistics and Economic Capacity Building (SIECB) Project. The project aims at improving the programming and analytical capacity of the FGS macroeconomic and fiscal programming agencies to enable them to regularly assess, analyze and improve public policies, programme performance and results.
More specifically, the Project aims at (i) strengthening the national statistical system (ii) strengthening the capacity of monitoring and evaluation systems and (iii) build capacity in economic policy analysis and economic planning and budgeting. The Project is being funded by the World Bank (IDA) and other development partners.
Over the past two years, several capacity building workshops for FGS Macroeconomic Working Group (MWG) were funded under the Project. The MWG brings together key FGS economic agencies, namely the Ministry of Finance; the Ministry of Planning, Investment and Economic Development; the Central Bank of Somalia and the Somali National Statistics Bureau.
At a MWG Capacity Building Workshop held in Kismayo in March 2023, it was agreed that the project should fund workshops, consultancies, and activities to enhance the capacity of the five Federal Member States (FMS). This capacity-building effort focused more on policy formulation, medium term economic policy, planning and budgeting, as well as annual and medium-term macroeconomic, fiscal, expenditure frameworks. The objective is to align NDP-9 and subsequent policies and planning processes with the national economic, social, and developmental planning, including costing.
The workshop was facilitated by local experts and delivered well the capacity building of the FMS Ministry of Finance officials under the supervision of the Director of Economic Policy and Planning Directorate to undertake (i) by reviewing together the existing policy making, planning and budget preparation capacities of the FMS macro-economic and budgeting units including the existing institutional arrangements (ii) undertaking training and capacity building programmes for FMS in policy formulation and analysis, planning and budgeting (iii) Addressing the recent economic development in Somalia through post HIPC plan, NDP-9 costing and reform agendas (PFM and Revenue reforms in the country) and (iv) liaise with FGS MWG to align the capacity building and training activities at the federal and member state levels and create the requisite synergies between the two.
The capacity-building workshop concluded as scheduled from October 8th to 12th, 2023, at BCQ Palace Hotel in Dhusamareb, Galmudug State, Somalia, and received positive feedback from all participants.
II. Key Objectives of the Workshop
A total of ten (20) participants, 1 from Ministry of Finance FGS, 1 from PIU, 9 participants from Galmudug State of Somalia, two (2) from Hirshabelle, 2 from Jubbaland, 2 from Southwest are expected to attend the workshop. Unfortunately, we have missed Puntland team for their participation in the workshop. Participants from the FMSs are drawn from their Macro -Fiscal and Budget departments.
Three (3) resource persons will undertake the training and capacity building namely Prof. Abdullahi Sheikh (former Vice Minister of Finance FGS), Khalid Mohamed (Consultant) and Ismail Abdi (Technical Lead/Consultant).
The main objectives of the workshop is (i) to train and build capacity of the participants policy, planning and budgeting issues (ii) Equip participants with the knowledge and skills to effectively manage, undertake, and report on –PEFA related indicators (iii) including revenue outturn analysis and provide a forum for participants to discuss and make recommendations on aligning FMS and FGS policy making, planning and budgeting processes (iv) Address the importance of budget credibility and transparency as key aspects of effective fiscal management.

The Workshop Programme will include presentations by the resource persons, Q&A plenary sessions Breakout sessions and Group exercises as well as Group presentations. Participants will be provided with training and workshop material in both hard and soft copy. A workshop report will be compiled submitted to the PIU of SISEPCBP for forwarding to all beneficiary institutions and the World Bank, two weeks after the end of the workshop.

FEDERAL REPUBLIC OF SOMALIA
MINISTRY OF FINANCE
FEDERAL MEMBER STATES CAPACITY BUILDING WORKSHOP

8th October – 12th October 2023

Venue: BCQ PALACE HOTEL

Dhusamareb, Galmudug

PROGRAMME FOR DAY ONE (8th October 2023)

TIME	TIME	SESSION	SESSION CHAIR/S
8.00 a.m.- 9.00 a.m.		Arrival and Registration	PIU Secretariat SNBS
9.00 a.m. - 9.30a.m.		Recitation of the Holy Quran & Introductions	H.E Mr. Farhan Mohamud H.E Prof Abdullahi Sheikh
9.30 a.m.- 9.40 a.m.		Remarks by Hon. Mr Farhan Mohamud Minister for Finance – Galmudug	
9.40 a.m. –10.00 a.m.		Remarks by Prof Abdullahi Sheikh Former Vice Minister of Finance FGS	
10.00 a.m. – 10.20 a.m.		Remarks by Mr Abdinasir Warsame, Director of Planning Ministry of Finance, FGS	
10.20 a.m. – 10.50		Tea Break	
10.50 a.m.- 11.30 a.m.		Overview and Objectives of the Workshop Programme -Ismail Abdi Resource Person	Ismail Abdi & Khalid Mohamed
11.30 a.m. – 12.30p.m.		Recent economic developments in Somalia; Update – HIPC, NDP-9 Costing and Reform Agendas;	Prof Abdullahi Sheikh
12.30 p.m. – 2.00 p.m.		Lunch Break	
2.00 p.m. - 2.30 p.m.		Group Discussion	All Participants
2.30 p.m. – 3.00p.m		Group Presentation	All Participants
3.00 p.m. – 4.00 p.m.		Update from previous workshop	All Participants
4.00 p.m. – 4.30 p.m.		Tea Break	

PROGRAMME FOR DAY TWO (9th October2023)

TIME	TIME	SESSION	SESSION CHAIR
9 a.m.- 10.00 a.m.		Recap of day 1/Clarifications Q&A	Director Abdinasir Warsame
10.00 am -10.30 a.m.		Tea Break	
10.30 a.m.- 11.30 a.m.		Key Definitions of Budget Framework/Concepts and Tools	Ismail Abdi/Khalid

11.30 a.m. -12.00 p.m.	Macro-fiscal data analysis	Ismail Abdi
12.00 p.m. -12.30 p.m.	Group Breakout Session	All
12.30 p.m. –2.00. p.m.	Lunch Break	
2.00 p.m. – 3.00 p.m.	Revenue Forecasting, Techniques, Revenue Streams Measure and Comparison with Macro-fiscal Analysis	Khalid/Ismail Abdi
3.00 p.m. – 3.30 p.m.	Revenue Forecasting Exercise	Khalid/Ismail Abdi
3.30 p.m. – 4.00 p.m.	Q&A Session of the day	ALL
4.00 p.m. - 4.30 p.m.	Tea Break	

PROGRAMME FOR DAY THREE (10th October 2023)

TIME	TIME	SESSION	SESSION CHAIR
9.00 a.m.- 10.00 a.m.		Recap of day 2/Response to Forecast Group Exercise Results	Prof Abdullahi/Ismail /All
10.00 a.m.- 10.30a.m.		Tea Break	
10.30 a.m.- 11.30 p.m.		External financing, budget support; grants and loans on Post HIPC	Prof Abdullahi Sheikh
11.30- 12.00 p.m.		Fiscal Revenue Outturn - 2023	Khalid/Ismail
12.00 p.m. – 12.30 p.m.		PEFA – Revenue Aggregate Outturn	All
12.30 p.m. –2.00. p.m.		Lunch Break	
2.00 p.m. – 3.00 p.m.		Practical Session on - PEFA – Revenue Aggregate Outturn	Ismail /Khalid
3.00 p.m. – 3.30 p.m.		Breakout session and Comparing PEFA results	All
3.30 p.m. - 4.00 p.m.		Q&A Session of the day	All

PROGRAMME FOR DAY FOUR (11th October 2023)

TIME	TIME	SESSION	SESSION CHAIR
9.00 a.m.- 10.00.am		Overview of Medium-Term Fiscal Framework	Khalid/Ismail
10.00 a.m.-10.30 a.m.		Tea Break	
10.30 a.m. – 11.30 a.m.		MTFF and determination of ceilings/Costing methods	Prof Abdullahi Sheikh
11.30 a.m.- 12.00 a.m.		Group Exercise on Costing Plan	
12.00p.m. – 12.30p.m.		Preparing MTEF budget bids and crafting performance indicators	Khalid

12.30 a.m. - 2.00 p.m.	Lunch Break	
2.00 p.m. – 2.30 p.m.	Overview of Budget Strategy Paper	Ismail
2.30 p.m. – 3.30 p.m.	Detailed analysis and concept development of Budget Strategy Paper	Ismail /Khalid
3.30 p.m. – 4.00.p.m	Group Presentations	All

PROGRAMME FOR DAY FIVE (12th October 2023)

TIME	TIME	SESSION	SESSION CHAIR
9.00 a.m.- 9.30 am		Participants Evaluation Form Workshop Arrangements /Facilitators	PIU Secretariat
9.30 a.m. -10.00 a.m.		Tea Break	
10.00 a.m. – 10.30		Plenary Session & Participants Recommendations	Prof Abdullahi Sheikh
10.30 a.m.- 10.45 a.m.		Way Forward	Director Abdinasir Warsame
10.45 a.m. – 11.00 a.m.		Closing Remarks	Hon. Farhan Mohamud, Minister of Finance Galmudug
		Workshop Ends	